

# Workers' Compensation Advisory Committee (WCAC)

Monday, June 22, 2020



### AGENDA

#### Workers' Compensation Advisory Committee (WCAC) Quarterly Meeting

Monday, June 22, 2020 Join Zoom Meeting <u>https://zoom.us/i/93719835157</u> Meeting ID: 937 1983 5157 Password: wcac0622!

⊕10 a.m. – 12 p.m.

| Time          | Торіс   | Presenter(s)  |
|---------------|---|---|
| 10:00 – 10:10 | <ul><li>Welcome</li><li>Introductions</li><li>Safety Message</li></ul>  | Joel Sacks<br>Vickie Kennedy                        |
|               |   |   |
| 10:10 – 10:40 | <ul> <li>General Updates</li> <li>Legislative and rules updates</li> <li>Other</li> <li>Workers' Compensation System Modernization</li> </ul> | Joel Sacks<br>Vickie Kennedy<br>Randi <u>Warick</u> |
| 10:40 – 11:15 | COVID-19 impacts  | Joel Sacks<br>Vickie Kennedy                        |
| 11:15 – 11:20 | Short "rest your eyes" break  |   |
| 11:20 – 11:35 | Industrial Insurance State Fund Financial Overview  | Rob Cotton  |
| 11:35 – 11:45 | Insurance Services Dashboard  | Vickie Kennedy                                      |
| 11:45 – 11:55 | Board of Industrial Insurance (BIIA) Update   | Linda Williams                                      |
| 11:55 – 12:00 | Closing Comments & Adjourn  | Vickie Kennedy<br>Joel Sacks                        |





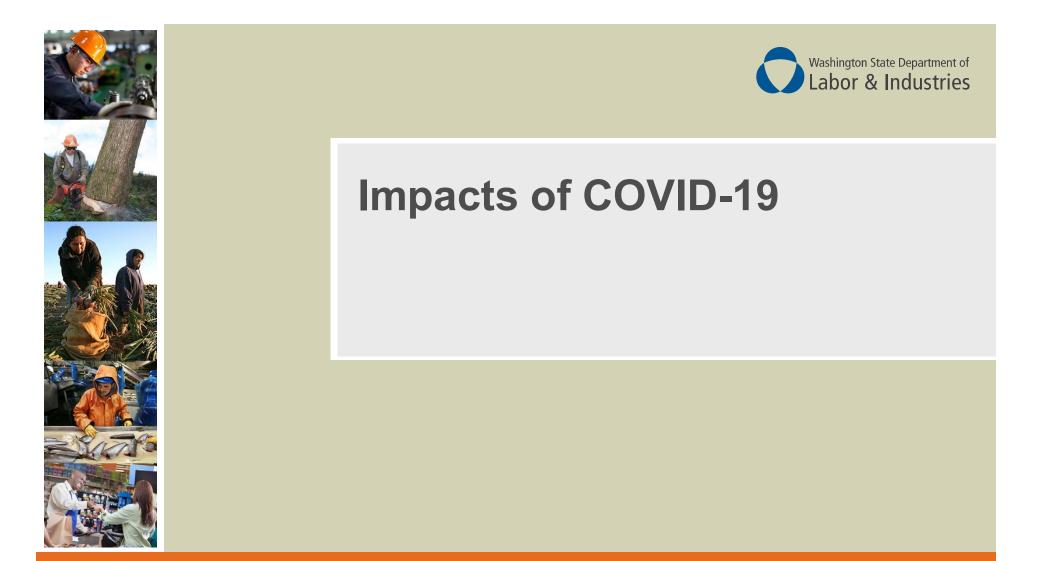
# **Safety Message**

Joel Sacks





# **General Updates**



### **DOSH Materials – Coronavirus (COVID-19)**

- Hazard Alert (March 2020): Employers Will Play an Important Role in Controlling the Spread of COVID-19
- Hazard Alert (April 2020): Ethylene Oxide Sterilization Systems Must Not Be Used to Sterilize Masks and Respirators
- FACT SHEET: Ergonomics Don't Bend, Don't Break: Setting Up a Safe and Healthy Workspace for Teleworking

### **DOSH Guidance – Coronavirus (COVID-19)**

- General Requirements and Prevention Ideas for Workplaces
- Review of Respiratory Protection for Workers (Adult Family Homes, Long Term Care Facilities)
- Dealing with COVID-19 in Construction removed, being updated
- Protecting Grocery Store Workers

## DOSH Guidance – Coronavirus (COVID-19)

### Agriculture

- Prevention in Agriculture and Related Industries
- Food Processing-Warehouse
- Additional Requirements to Protect Temporary Worker Housing (Guidance for Emergency Rule WAC 296-307-16102) – DRAFTED
- COVID 19 Ag Requirements Safety Tool Kit for Governors Proclamation 20-57 (MSHOP)

### **DOSH Other Materials – Coronavirus (COVID-19)**

- Coronavirus Employee Training PPT Template for Employers
- Which Mask for Which Task? COVID-19 Prevention at Work When to Use Face Coverings and Respirators
- FAQs Common Questions and Answers Regarding Worker Face Covering and Masks Requirements

### **DOSH Coronavirus (COVID-19) - Website**

|                                 | Washington State Department of<br>Labor & Industries |                      | <b>1</b>            | ome 👤 My L&I: Sign In S  | earch L&I   |
|---------------------------------|--|----------------------|---------------------|--|---|
| 🛆 Safety & Health               | Claims   | Patient Care         | Insurance           | Workers' Rights  | Licensing & Permits   |
| Home > Safety & Health > topics | SAFETY TOPICS  | >                    |                     |  |   |
| SAFETY TOPICS                   | С  | OVID-19 (C           | oronavirus          | s)   |   |
| Search By Topic                 | Gov  | ernor's "Stay Home,  | Stay Healthy" orde  | ,  | implement <u>the</u><br>ure social distancing for<br>J-washing, and that sick |
| Industry                        | abo  | ut coronavirus and I | now to prevent trai | so provide basic workpl<br>nsmission in languages<br>employers to have a wri | best understood by  |
| Chemicals & Materials           |  | smission prevention  |                     | s page to help keep even   | vone safe and healthy   |
| Machinery &<br>Equipment        | duri   | ng the COVID-19 pa   | ndemic. If you hav  | e other specific question  | ns on how you can   |

### **Workers' Comp Claims**

- COVID-19 claims as of June 12, 2020
  - 1,422 State Fund claims
  - 623 Self-insured claims
- Status:
  - 664 claims allowed and still open
  - 1,063 allowed and closed
  - 58 claims rejected
  - 260 claims pending

### **COVID-19 Workers' Comp Claims**

- 2,000+ claims so far, mostly from:
  - Healthcare industry (~73%)
  - First responders (~5%)
- Claims that meet criteria are considered on case-by-case basis:
  - Was there increased risk or greater likelihood of contracting the condition due to the worker's occupation?
  - If not for the job, would the worker have been exposed to the virus or contracted the condition?
  - Can the worker identify a specific source or event while working that resulted in exposure?

### **Access to Medical Care**

# Expanded existing telehealth policies

- Telehealth when home is the originating site
- Initial evaluations via telehealth
- Activity Prescription Forms (APFs) via telehealth
- Telerehab (PT, OT)
- Telerehab work hardening
- TeleSIMP (chronic pain management)
- TeleBrainRehab
- TeleIMEs
- Interpretive services via video or telephone

### **Other COVID-19 issues**

- Delays in treatment, despite expanded telehealth policies
- Limited transitional light duty during the worker's recovery
- Injured worker retraining plans on pause, unless remote/virtual
- Claim managers' work processes during telework, customer access impacts

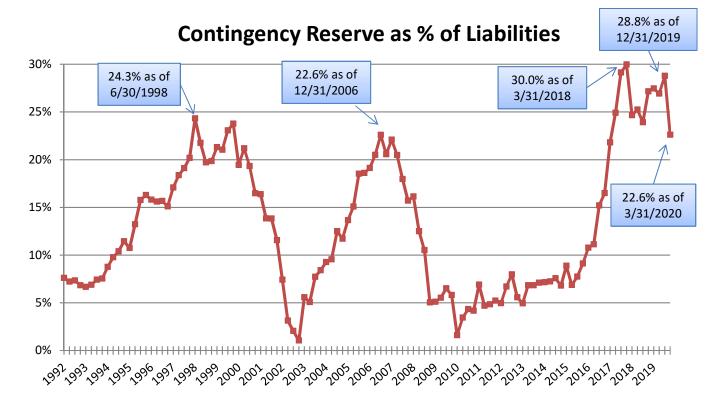
### **Employer Options for Workers' Comp**

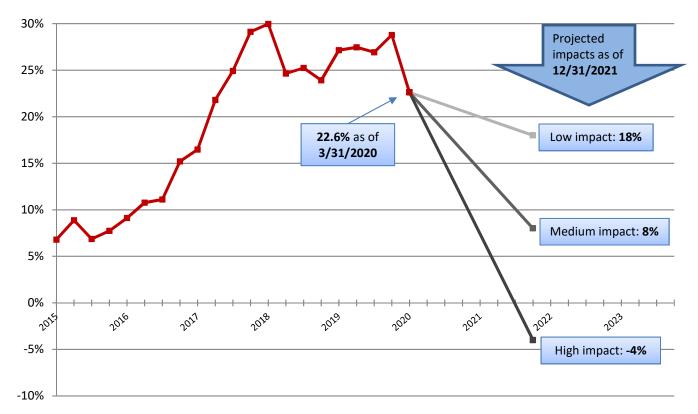
- Employer Assistance Program:
  - Grace period for premium payments, plus payment plans for employers with financial difficulties during pandemic.
  - Employers can request payment deferral up to 90 days or for a 90-day payment plan.
  - No penalties or interest on deferred payments.
- COVID-19 claims not be used in employer experience factors, rating or Retro adjustments.
- COVID-19 claim costs not included in self-insurer administrative assessment calculations.

# Anticipated Impacts to the Department's Financials Due to COVID-19

- Decrease in investment income and assumptions
- Increased claims duration
- Costs for COVID-19 claims
- Increase in uncollectable workers' compensation premium debts
- Reduced premiums to all funds especially the supplemental pension fund

# Contingency Reserve as a percent of liabilities is at 22.6%.





### **Projected impact on the Contingency Reserve**

# **SPF challenges due to COVID-19**

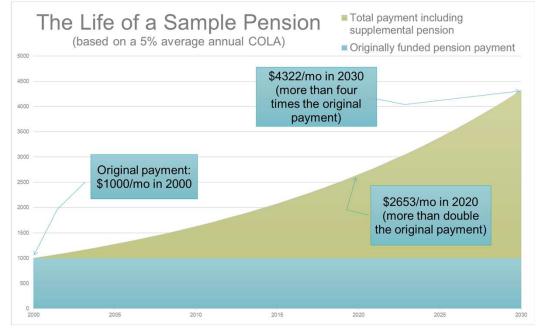
- **Substantial reduction in revenue** due to a reduction in reported hours.
- **COLA outlays continue to increase** with the state average wage. (6.7% for benefits effective July 1)
- If the asset balance in the fund goes negative, it would necessitate a loan from the Pension Fund.
- The loan is paid back with interest, increasing future SPF rates.

# Supplemental Pension Fund (SPF) (RCW 51.32.073)

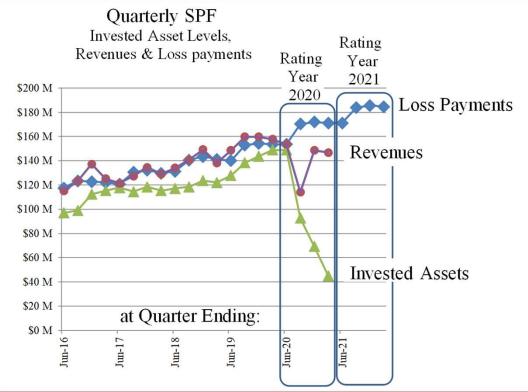
- SPF premiums cover the annual Cost of Living Adjustments (COLAs) in pension and time-loss benefits
- SPF is allowed to collect only enough premium to make the current COLA payments for new and past claims ("pay as you go")
- Minimal cash in the bank (three months of payments) to absorb a revenue shortfall.
- This differs from the Accident Fund (AF), Medical Aid Fund (MAF), and Stay at Work program (SAW) that aim to collect sufficient premiums to pay for current and future benefit payments.
- Premiums are shared equally between employer and employee

# Factors that influence SPF rate changes

- Annual changes to COLA percentage:
  - Based on State Average Annual Wage calculated by WA ESD.
  - Estimated total SPF payment % increase is close to 2 x (COLA %) – 2%
  - So, if COLA % is over 6%, then double digit increase to total SPF payments.



# Supplemental Pension Fund rate scenarios through 3/31/2022



# **Break Time**



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#### Industrial Insurance (State) Fund Financial Overview

Statutory Financial Information Fiscal Year 2020 through Third Quarter July 2019 – March 2020

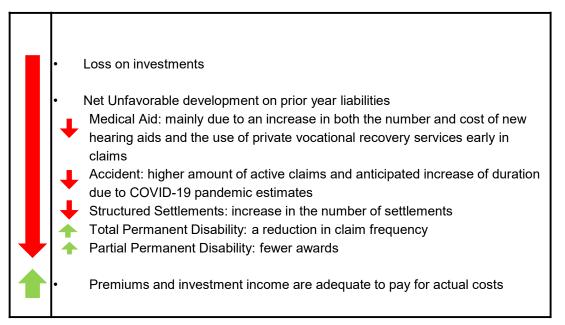
Rob Cotton, Chief Accounting Officer



# **Significant Financial Highlights**

July 2019 through March 2020

The contingency reserve decreased \$559 million, from \$3,954 million on July 1, 2019 to \$3,395 million on March 31, 2020.

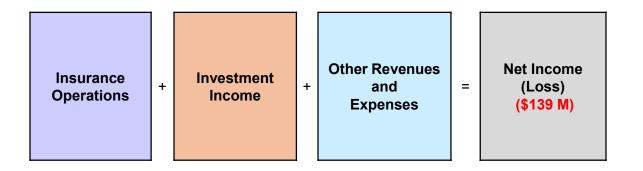


Change in contingency reserve by quarter for fiscal year 2020.

- July 1<sup>st</sup> to September 30, 2019 a decrease of \$16 million
- October 1<sup>st</sup> to December 31, 2019 an increase of \$289 million
- + January  $1^{st}$  to March 31, 2020 a decrease of \$832 million

# **State Fund Results**

"**Net Income**" July 2019 through March 2020



# **Insurance Operations**

July through March 2020 (in millions)

#### **Nine Months Ended**

|   |   | March 31, 2020 | March 31, 2019 |  |
|---|---|----------------|----------------|--|
| We took in (Premiums Earned)                | + | \$ 1,395       | \$ 1,432       |  |
| We spent (Expenses Incurred)                |   |                |                |  |
| Benefits Incurred                           |   | 1,784          | 1,198          |  |
| Claim Administrative Expenses               |   | 180            | 176            |  |
| Other Insurance Expenses                    |   | 70             | 72             |  |
| Total Expenses Incurred                     | - | 2,034          | 1,446          |  |
| Net Income (Loss) from Insurance Operations | = | \$ (639)       | \$ (14)        |  |

Net loss from insurance operations is normal for workers compensation insurers who routinely rely on investment income to cover a portion of benefit payments.

| Insurance<br>Operations | + | Investment<br>Income | + | Other Revenues<br>and Expenses | = | Net Income |  |
|-------------------------|---|----------------------|---|--------------------------------|---|------------|--|
|-------------------------|---|----------------------|---|--------------------------------|---|------------|--|

#### **Premiums Earned**

July through March (in millions)

|   | Nine Mon       |                |         |      |
|---|----------------|----------------|---------|------|
|   | March 31, 2020 | March 31, 2019 | Differe | nce  |
| Standard Premiums Collected                               | \$1,652        | \$1,729        |         |      |
| Less Retrospective Rating Adjustments                     | (58)           | (39)           |         |      |
| Less Ceded Reinsurance Premiums                           | (12)           | (5)            |         |      |
| Net Premiums Collected                                    | 1,582          | 1,685          |         |      |
| Changes in future Premium Amounts To Be<br>Collected      | (74)           | (82)           |         |      |
| Changes in future Retrospective Rating Adjustment Refunds | (113)          | (171)          |         |      |
| Net Premiums Earned                                       | \$ 1,395       | \$ 1,432       | \$      | (37) |

Insurance Operations Investment Income + Other and Expenses = Net Income

#### **Benefits Incurred**

July through March (in millions)

#### Nine Months Ended

|  | March | 31, 2020 | March | 31, 2019 | Diffe | rence |
|--|-------|----------|-------|----------|-------|-------|
| Benefits Paid  | \$    | 1,271    | \$    | 1,227    | \$    | 44    |
| Change in Benefit Liabilities                                      |       | *513     |       | (41)     |       | 554   |
| Change in Discount Rate Reduction from 6.1% to 4.5% for State Fund |       | 0        |       | 12       |       | (12)  |
| Total Benefits Incurred  | \$    | 1,784    | \$    | 1,198    | \$    | 586   |

|  | Insurance<br>Operations | + | Investment<br>Income | + | Other<br>Revenues<br>and<br>Expenses | = | Net Income |  |
|--|-------------------------|---|----------------------|---|--------------------------------------|---|------------|--|
|--|-------------------------|---|----------------------|---|--------------------------------------|---|------------|--|

\* Due to net unfavorable development (see Significant Financial Highlight slide)

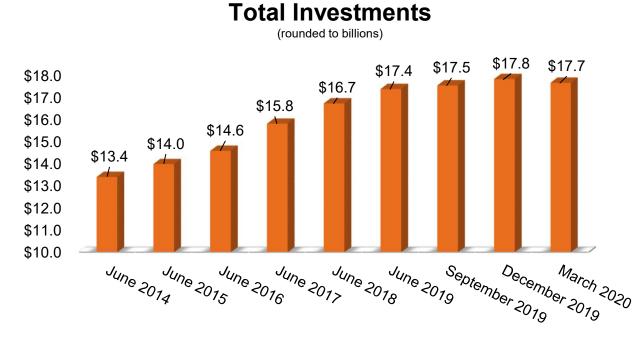
#### **Investment Income**

July through March (in millions)

|  |   | Nine Months Ended |        |       |          |  |  |  |
|--|---|-------------------|--------|-------|----------|--|--|--|
|  |   | March 31          | , 2020 | March | 31, 2019 |  |  |  |
| Investment Income Earned from<br>Interest on bonds         | + | \$                | 376    | \$    | 373      |  |  |  |
| Realized Gain/(Loss) from Fixed<br>Income Investments Sold | + |                   | 134 *  |       | (26)     |  |  |  |
| Realized Gains from Stocks (Equity Investments) Sold       | + |                   | 3      |       | 0        |  |  |  |
| Total Investment Income                                    | = | \$                | 513    | \$    | 347      |  |  |  |

\*Mainly resulted from the sale of bonds in order to transfer assets from the accident account to the pension reserve account to cover the pension reserve deficit that existed at the end of FY19 and rebalancing the investment portfolio in March 2020.

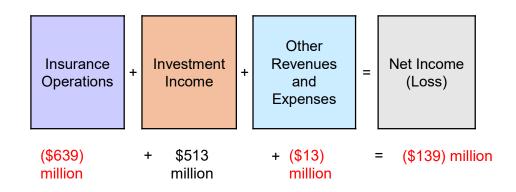






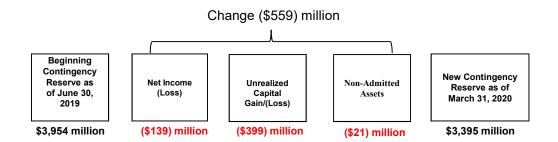
### **Results of Operations**

July 2019 through March 2020



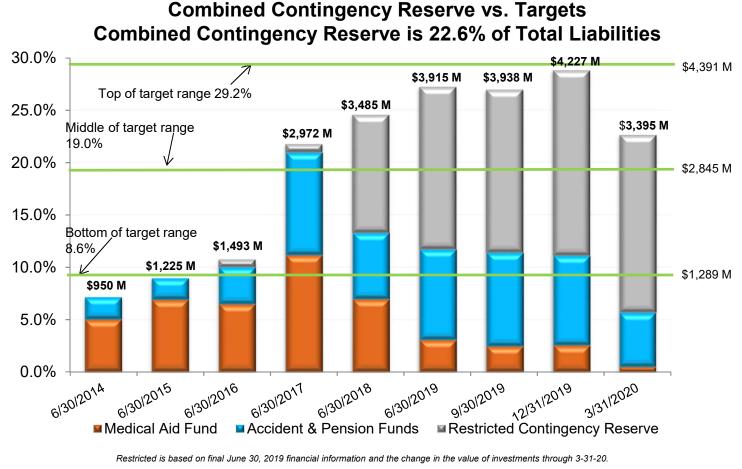
# **How Did Contingency Reserve Perform?**

July 2019 through March 2020



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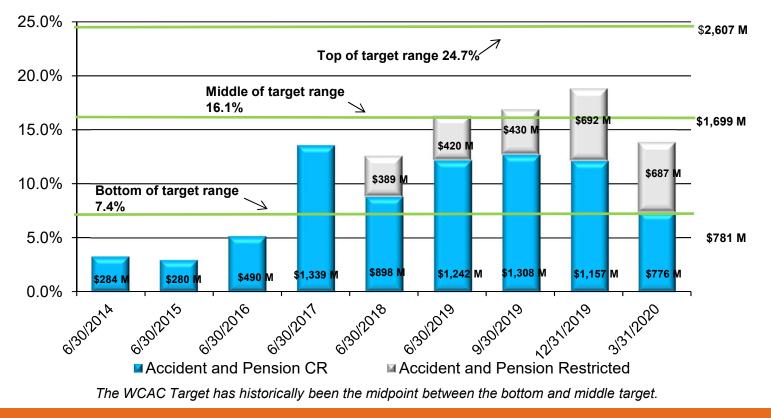
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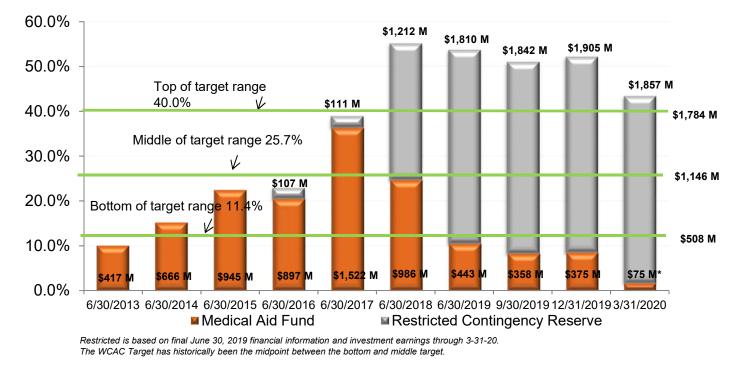
The WCAC Target has historically been the midpoint between the bottom and middle target.

#### Accident, Pension & Restricted Contingency Reserve is 13.9% of Liabilities

Accident & Pension Contingency Reserve vs. Targets



#### Medical Aid & Restricted Contingency Reserve is 43.3% of Liabilities Medical Aid & Restricted Contingency Reserve vs. Targets



\* Effective June 1, 2020, \$371M was transferred from the Medical Aid Account's restricted contingency reserve to unrestricted. This was done to ensure the unrestricted medical aid account has a positive balance at fiscal year-end 2020.

## **Key Financial Ratios**

as a percentage of premium earned

|   |               | r Ended<br>31, 2020  | Fiscal<br>Year            | Fiscal<br>Year            |  |
|---|---------------|----------------------|---------------------------|---------------------------|--|
| Ratios  | State<br>Fund | Industry<br>Forecast | Ended<br>June 30,<br>2019 | Ended<br>June 30,<br>2018 |  |
| Current Year Benefit (Loss Ratio)   | 93.5%         |                      | 83.7%                     | 77.8%                     |  |
| Prior Year Benefit (Loss Ratio)   | 34.4%         |                      | 4.9%                      | 17.1%                     |  |
| Total Benefit (Loss Ratio)  | 127.9%        | 50.0%                | 88.6%                     | 94.9%                     |  |
| Current Year CAE Ratio  | 10.6%         |                      | 10.3%                     | 9.0%                      |  |
| Prior Year CAE Ratio  | 2.3%          |                      | 6.0%                      | 2.3%                      |  |
| Total Claim Administration Expense (CAE) Ratio  | 12.9%         | 15.0%                | 16.3%                     | 11.3%                     |  |
| Sub-Total: Benefit and Claim Administration Expense Ratios                              | 140.8%        | 65.0%                | 104.9%                    | 106.2%                    |  |
| Underwriting Expense Ratio includes all insurance<br>administrative expenses except CAE | 5.0%          | 27.0%                | 5.3%                      | 4.6%                      |  |
| Combined Ratio (Industry omits dividends)   | 145.8%        | 92.0%                | 110.2%                    | 110.8%                    |  |
| Investment Income Ratio   | 27.0%         | 19.5%                | 25.9%                     | 22.9%                     |  |
| Operating Ratio   | 118.8%        | 72.5%                | 84.3%                     | 87.9%                     |  |

## **Questions & Comments**

Contact Rob Cotton,

Chief Accounting Officer

- Phone: 360-902-5743
- Email: <u>cotr235@lni.wa.gov</u>.

## Thank You!

## **Supplemental slides**

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# Reconciliation of Change in Benefit Liabilities (In \$1,000s)

| July 1, 2019 Benefit Liability Beginning Balance            | \$13,163,053  |
|---|---------------|
| Prior Year Benefit Payments                                 | (\$1,086,134) |
| Prior Year Development and Model Change (Unfavorable)       | \$188,243     |
| Self Insurance Prefunded Pension Transfers                  | \$19,378      |
| Regular reserve discount reduction                          | \$272,550     |
| Net Total Prior Year Benefit Liability as of March 31, 2020 | \$12,557,090  |
| New Current Year Benefit Liabilities                        | \$1,119,616   |
| March 31, 2020 Benefit Liabilities Ending Balance           | \$13,676,706  |
| Change Between Beginning and Ending Balance                 | \$513,653     |
|   | <i>+</i> ,    |

# **Highlights of Changes in the**

# **Contingency Reserve**

|   |  | F I 14  | FIIS    | FIIO    | F I 17  | FIIO      | ГПЭ     | F120 Q3   | TULAI     |
|---|--|---------|---------|---------|---------|-----------|---------|-----------|-----------|
|   | Changes that increased the contingency reserve                 |         |         |         |         |           |         |           |           |
|   | Operational Influences and model changes                       | \$149 M | \$543 M | \$147 M | \$926 M | \$941 M   | \$352 M | (\$188) M | \$2,870 M |
|   | Rate Changes   | \$58 M  | \$59 M  | \$38 M  | \$27 M  | N/A       | N/A     | N/A       | \$182 M   |
|   | Greater than expected<br>changes in the stock<br>market        | \$279 M | N/A     | N/A     | \$411 M | \$199 M   | \$50 M  | N/A       | \$939 M   |
|   | Changes that decreased the contingency reserve                 |         |         |         |         |           |         |           |           |
|   | Rate Changes   | N/A     | N/A     | N/A     | N/A     | \$14 M    | \$120 M | \$101 M   | \$235 M   |
|   | Mortality table change   | \$0     | \$146 M | \$0     | \$0     | \$0       | \$0     | \$0       | \$146 M   |
| Ţ | Adjustments to avoid<br>double counting 2011<br>reform savings | \$130 M | \$83 M  | \$0     | \$0     | \$0       | \$0     | \$0       | \$213 M   |
|   | Discount rate reduction  | \$256*M | \$31 M  | \$31 M  | \$36 M  | \$646 M** | \$0     | \$0       | \$1,000 M |
|   | Less than expected<br>changes in the stock<br>market           | N/A     | \$29 M  | \$101 M | N/A     | N/A       | N/A     | 334 M     | \$464 M   |

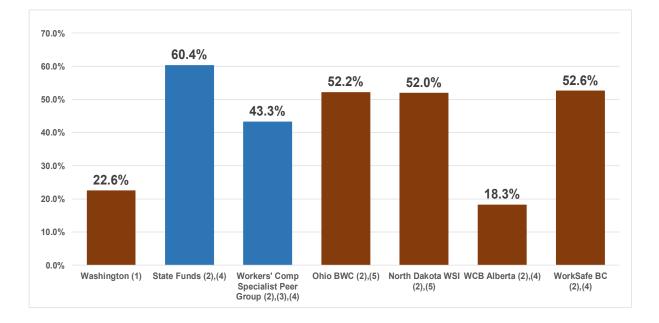
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Operational

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## Washington's CR is below most other funds as a percent of liabilities



(1) Preliminary as of 3/31/2020
(2) Source: Conning Peer Analysis, September 18, 2019
(3) Worker's Comp Specialist Peer Group—workers' compensation specialist insurers including some state funds
(4) As of 12/31/2018
(5) As of 6/30/2018

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# Historic Results of Operations July through March (in millions)

| As of<br>Quarter<br>Ended<br>March 31, | Insurance<br>Operations | + | Investment<br>Income | + | Other<br>Revenues &<br>Expenses | = | Net Income<br>(Loss) |
|--|-------------------------|---|----------------------|---|---------------------------------|---|----------------------|
| 2020                                   | (639)                   |   | 513                  |   | (13)                            |   | (139)                |
| 2019                                   | (14)                    |   | 347                  |   | 16                              |   | 349                  |
| 2018                                   | 440                     |   | 491                  |   | 36                              |   | 967                  |
| 2017                                   | 119                     |   | 387                  |   | 45                              |   | 551                  |
| 2016                                   | (219)                   |   | 462                  |   | 43                              |   | 286                  |
| 2015                                   | (475)                   |   | 420                  |   | 40                              |   | (15)                 |
| 2014                                   | (470)                   |   | 597                  |   | 43                              |   | 170                  |
| 2013                                   | (579)                   |   | 427                  |   | 26                              |   | (126)                |
| 2012                                   | (620)                   |   | 394                  |   | 52                              |   | (174)                |
| 2011                                   | (540)                   |   | 416                  |   | 53                              |   | (71)                 |

## Historical Investment Performance

#### **Fiscal Year Ended**

|                        | Quarter Ended<br>March 31, 2020 | June 30, 2019  | June 30, 2018  | June 30, 2017  | June 30, 2016  | June 30, 2015  |
|------------------------|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| Investment Income      | 376,156,000                     | 498,626,000    | 481,048,000    | 478,130,000    | 498,499,000    | 493,408,000    |
| Realized Gain (Loss)   | 136,416,000                     | (23,498,000)   | 1,092,446,000  | 102,540,000    | 137,988,000    | 58,660,000     |
| Unrealized Gain (Loss) | (398,865,000)                   | 151,820,000    | (812,942,000)* | 380,183,000    | (181,830,000)  | 23,691,000     |
| Total Invested Assets  | 17,690,492,000                  | 17,443,448,000 | 16,728,166,000 | 15,815,997,000 | 14,593,530,000 | 14,003,302,000 |

\*Unrealized gains in prior years that increased the contingency reserve were removed from unrealized and included in realized gains when equities were sold in fiscal year 2018.

# Contingency Reserve Drivers

As of 3/31/2020 the CR is at \$3,395 M.





## Dashboard – Help Injured Workers Heal and Return to Work

Vickie Kennedy Assistant Director for Insurance Services

## DASHBOARD SUMMARY

| Measure  | Change from 2012<br>(unless otherwise<br>noted) | 2 | Highlights         |
|--|---|---|--------------------|
| <b>Long Term Disability</b> – share that received a TL payment in the 12 month post injury | Down 24.1 %                                     | l |                    |
| Estimated Ultimate Pensions 2004 - 2016  | Down 18.8% (From 2012 Estimates)                | l |                    |
| Resolution rate - time-loss claims at 6 months   | Down 1.5%                                       | l |                    |
| Auto adjudication of claims  | Up 80.4% from 2014                              | 1 |                    |
| <b>High risk claims</b> – share return to work at 12 months                                | Up 5.6%   | 1 |                    |
| Median time-loss days paid at first vocational service                                     | Down 75%  | Ļ | Lowest since 2002* |
| % RTW outcomes - all first vocational service referrals                                    | Up 207%   | t |                    |
| WSAW participation   | Steady utilization                              |   |                    |
| COHE utilization   | Up 88%  | t |                    |

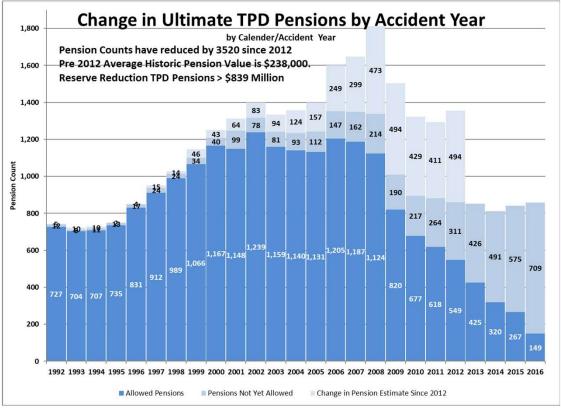
\* Earliest year for which measurement is available

## Long term disability percent

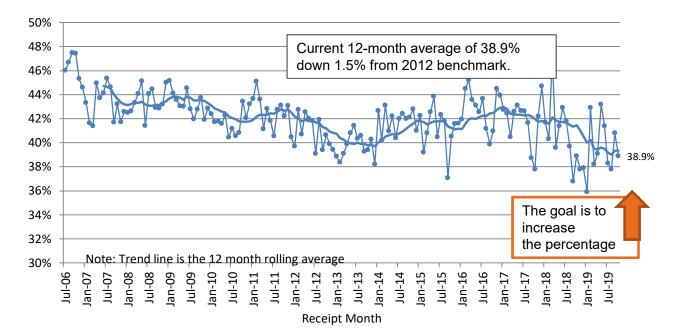
**Share of injured workers with time-loss paid in the 12th month post injury:** *smaller percentage indicates less long-term disability* 



# Pensions by accident year, latest estimates compared to prior estimates.

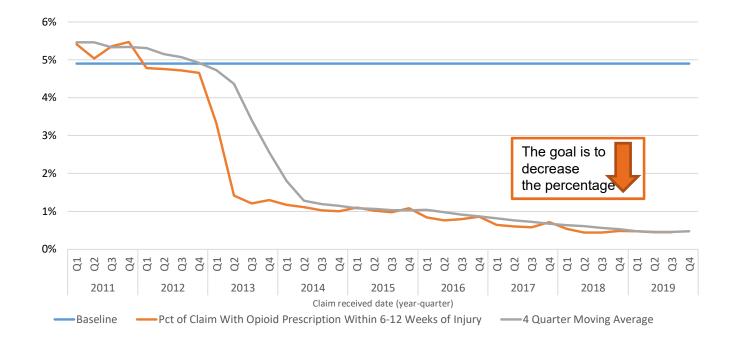


## The share of time-loss claims resolved six months after claim receipt

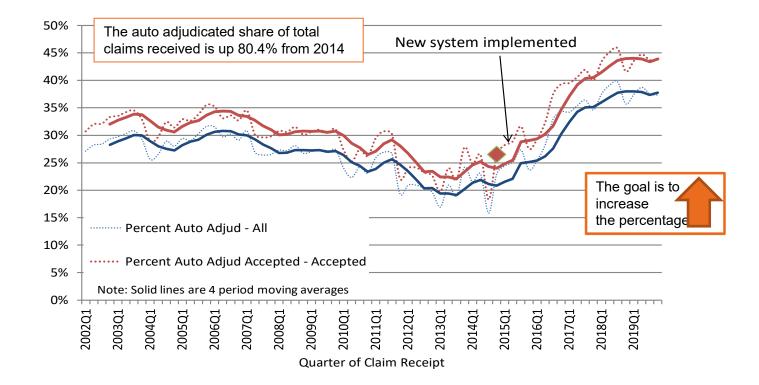


#### Share of time-loss claims resolved six months after claim receipt

Percentage of accepted State Fund claims with billings for opioids within 6 to 12 weeks of injury



## A new auto-adjudication process was implemented in early 2015 and is showing results



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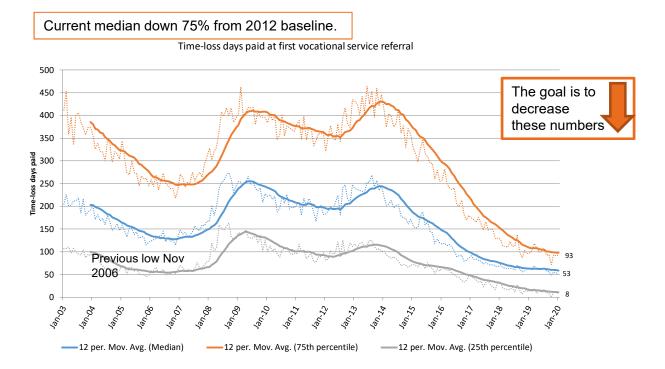
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### **High risk claims** – Initiatives in the first year are improving RTW outcomes

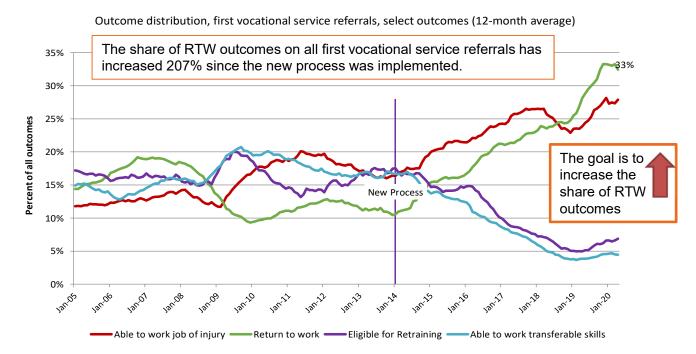


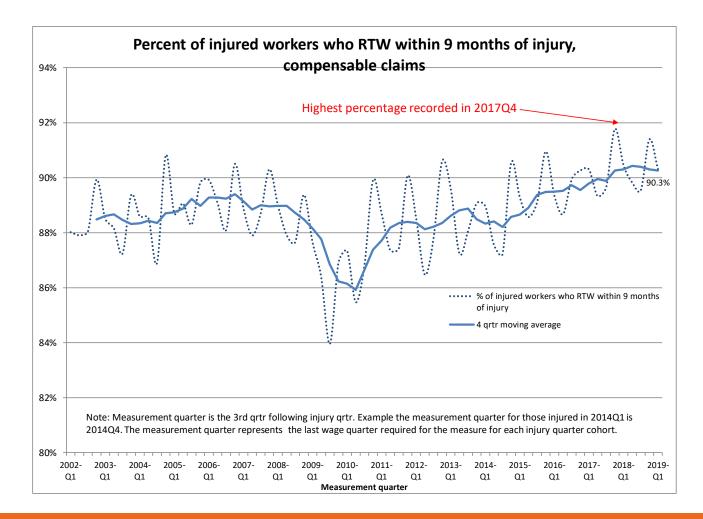
High risk workers are defined as those being disabled on the 40th day following claim receipt, about 1,540 claims per quarter. RTW is defined as the status of not receiving disability benefits between 7 and 12 months

## Referrals are now targeted to address the onset of disability



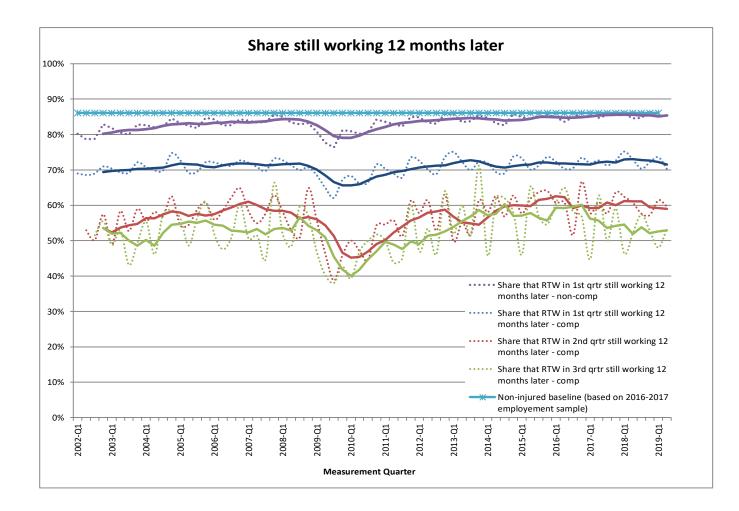
## New focus on return to work has increased positive employable outcomes for all first vocational service referrals





Washington State Department of Labor & Industries

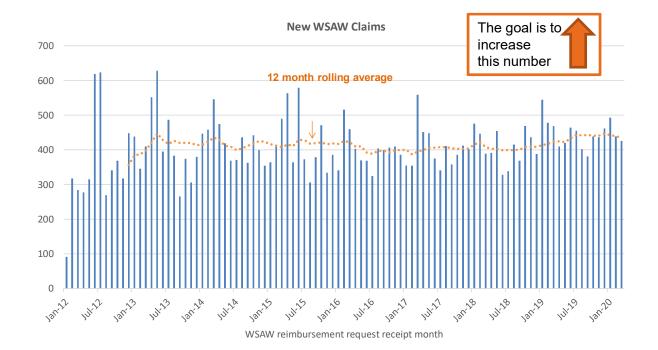
56



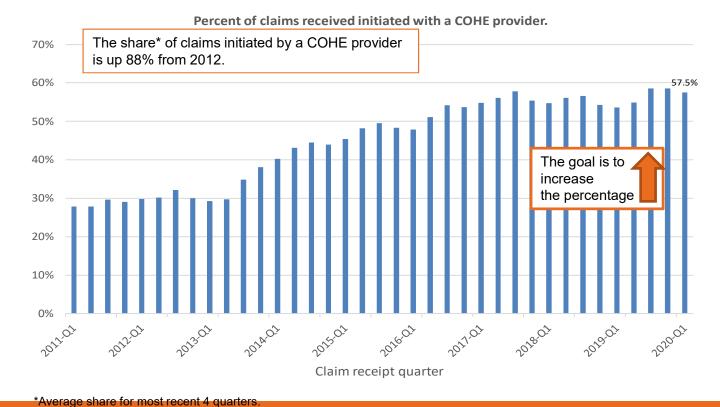
Washington State Department of Labor & Industries

57

# Participation in light duty job assignments helps maintain the employer/injured worker relationship.



# Percentage of claims for injured workers initiated with a COHE provider



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59

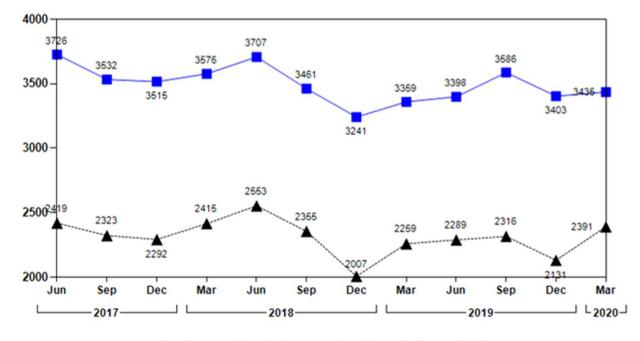




## **Board of Industrial Insurance Appeals (BIIA) Update**

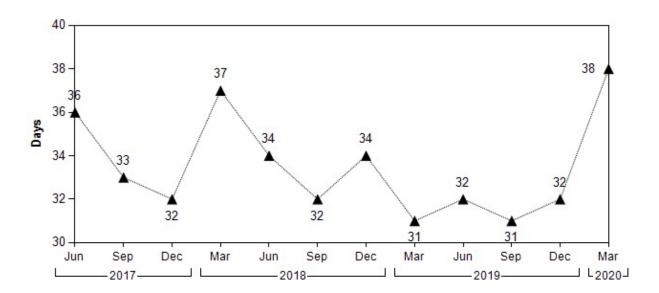
Linda Williams, Chair

## **Total Appeals Filed and Granted**



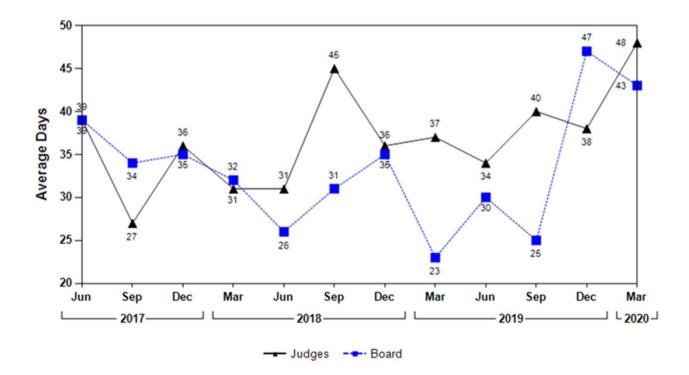
--- Total Appeals Filed Qrtly ---- Total Appeals Granted Qrtly

## Average PD&O\* Time-lag by Quarter for Hearing Judges



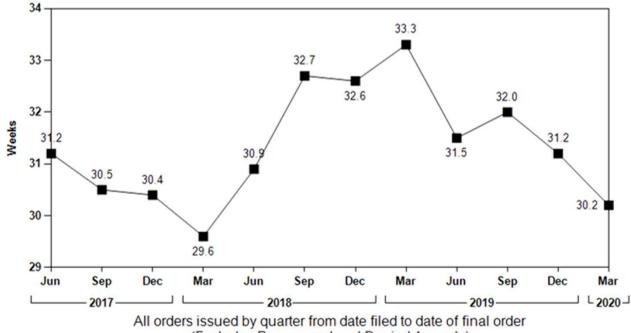
Washington State Department of Labor & Industriesed Decision and Order

## D & O\* Time-Lag by Quarter



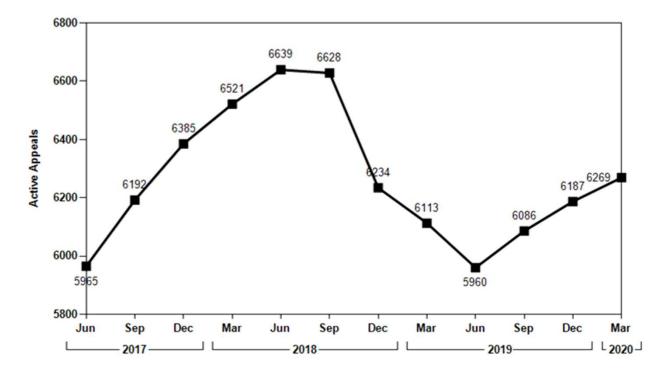
Washington State Department of Labor & Industries Decision and Order

## Quarterly Average Weeks to Completion



(Excludes Reassumed and Denied Appeals)

## **Caseload at End of Quarter**



## Percentage of Final Orders Appealed to Superior Court - Quarterly



Washington State Department of Labor & Industries





## **Closing Comments & Adjourn**

Vickie Kennedy, Assistant Director for Insurance Services Joel Sacks, Agency Director